SRA

Part One: summary and recommendation

Summary

- Individual PCF will decrease from £384 to £320. The total amount that will be collected from firms will decrease from £70.1m to £62.7m.
- Total PCF income will be £104.9m, down 10% on last year.
- PCF expenditure will be split as follows:
 - o SRA £52.9m
 - o The Law Society (TLS) £31.9m
 - o Legal Ombudsman/Legal Services Board (LSB) £17.3m
 - o Solicitors' Disciplinary Tribunal (SDT) £2.8m
- Total SRA expenditure is down by just over £5m (Table 3), mainly due to a decrease in expenditure on interventions, as these costs are now charged to the Compensation Fund and a decrease in 'other regulatory income'.
- There will not be any additions to the contingency fund for 2014/15. As at the end of October 2013 (TLS financial year runs from 31 October 1 November), TLS Group had cash reserves totalling £126m and accounting reserves of £60.9m. There are no planned calls on reserves during the remainder of 2014 and TLS Group intends to utilise £7m from reserves to fund activity during 2015. This includes £3m of funding for SRA for 2014/15 (Table 4). This £3m consists of a £2m underspend by SRA in 2013/14, and £1m due to a shift in the timing of planned IT work.
- Overall non-section 51 permitted income and expenditure is decreasing (Table 5).

Recommendation

- That the application be approved.
- That the decision letter comment favourably about the reduction of the PCF.
- That the decision letter comment on the planned review of fees being undertaken by SRA.

Part Two: Assessment of the application against LSB acceptance criteria

1. Pre-submission	
Were there any pre-submission discussions or a	Yes.
draft application; were any issues identified	A meeting with representatives from SRA and
	The Law Society (TLS) was held on 19 June 2014,
	at which a draft of the application was reviewed.
	It was agreed that the final application would
	include more detail about the cost of the
	corporate solutions function (see section 4

	below).
	SRA also agreed to provide more information in the application about the financial impact of individual policies. LSB was pleased to see that these comments had
	been reflected in the final application.
Were there any areas for improvement or specific issues in the last approval letter	 Yes. In last year's approval letter, LSB commented on: the inadequacy of the consultation undertaken (see section 2 below for details about how this has been addressed) the SRA's planned review of fees and charges, about which we asked for further information by 30 September 2013 – the application refers at paragraph 41 to the extensive consultation on fee arrangements that is planned for the turn of the year the presentation of information about costs and where they were incurred – this year's application was clearer on this point, and in particular provided detailed information about shared services.
	inionnation about shared services.
2.Developing the application and budget	
Is it clear that the regulatory arm has led the development of the application?	Yes.
	As in previous years, the application was developed and settled in line with agreed arrangements between the SRA and TLS.
	The net funding requirements (NFR) for TLS Group are developed from the bottom up by SRA, TLS and Corporate Solutions, from cost centres, up to business units and directorates. The full TLS Group budget is then discussed and agreed by TLS Management Board and TLS Council.
BudgetIs it clear how the budget has been arrived at	Yes. The SRA budget has three key elements:
	 the directly controlled SRA budget the portion of Corporate Solutions budget that supports the SRA (shared services and SRA specific projects) the element of the central Group capital

investment budget that will be spent either wholly on SRA projects or on Corporate Solutions infrastructure projects for which the SRA carries a proportion of the cost.

The directly controlled SRA draft budget was considered and approved by SRA's senior team before being considered by SRA's Finance and Resource Committee and SRA Board, which approved the budget in May.

The SRA Board has set a draft budget at this stage, mainly to inform the NFR. The final budget, including budget allocation to specific activities and departments will be set in September/October.

 Is there evidence that the immediate and medium terms needs have been taken into account

Yes.

The SRA's strategic approach to the budget was set out in the application and covered immediate and medium term needs.

The context for the preparation of the 2015 SRA budget is the SRA's:

- Strategic Plan 2013/15
- 2014 budget
- assessment of current regulatory challenges and priorities and operational assessment. These include:
- The business case for the R-view programme is being finalised and is likely to lead to a smaller programme.
- SRA has re-evaluated its approach to multi-disciplinary practices and is expecting to see an increase in the number of these. At the same time it will seek to minimise and reduce costs through better targeting of regulatory activity.
- SRA will continue to invest in supervision resources over and above those anticipated in the strategic plan due to significant firm failures.
- Are the contingency fund arrangements clear

Yes.

At the end of October 2013, TLS Group had cash reserves totalling £126m and accounting

reserves of £60.9m. Cash reserves of £28.6m were held by the Solicitors Indemnity Fund on 31 October 2013. Although there are no planned calls on reserves during the remainder of 2014, £7m from reserves will be utilised to fund activity during 2015. Of this £3m is for SRA (permitted purposes) expenditure consisting of a £2m underspend by SRA in 2013/14, and £1m due to a shift in the timing of planned IT work. £4m of reserves is for TLS (non-permitted purposes) expenditure. However, it is not the intention to fund expenditure from reserves in future years and work is being undertaken across TLS Group to clarify the reserves position. Consultation Yes. Has the proposed fee been consulted on – if so summarise TLS undertook a short online survey about the level of PCF. There were 210 responses and not all respondents answered every question. Of those who responded, 78% thought the PCF for 2014/15 too high, 56% did not agree with the balance of spending across TLS Group, 67% thought TLS spend was too reliant on the PCF, and 81% thought that looking forward, the PCF should decrease. Was the consultation clear about the level of fee and how it will be collected The consultation detailed TLS Group's NFR and how it will be spent, we well as the estimated practising fee for 2014/15 alongside figures for several previous years. The consultation did not cover how the fee will be collected, although other communications activity undertaken by SRA has (for example, a calculator allowing firms to estimate the PCF has been published online). The results of the survey were shared with TLS Has feedback been fully considered Council at the meeting Council was asked to approve the 2014/15 practising fee submission. The summary of findings has been published on TLS' website. Clear and transparent Is the information provided to fee payers on Yes. the level of fee clear and transparent The SRA website provides a description of how fee income is allocated so that fee-payers can see how their contributions are spent. Fee-

payers have been invited to feed back to the SRA

with any comments on this information. This section of the website will be updated to include details of how fees are shared between the various bodies once decisions have been taken on budgetary requirements.

In its recent regulatory reform consultations, SRA has provided opportunity for fee payers to influence certain aspects of fee-setting arrangements or the amount that needs to be collected, for example SRA is considering the removal of the requirement for firms to file an annual accounts' report, which would save SRA £200k per year.

• When was/is this issued to fee payers

SRA designed and implemented a communications plan, which included:

- announcing in the SRA's March and April newsletters to the profession, the decision of the SRA Board to maintain the fee structure for practising fees for this and the forthcoming year
- making an online calculator available from June with indicative fees
- a letter from the SRA Chair to the senior partner of all SRA-regulated firms in July to outline key points from the 2014/15 budget
- a letter from TLS's Treasurer, in advance of the meeting of TLS Council scheduled to review the budgets and NFR, to all Local Law Societies, Recognised Groups and Practitioner Associations
- a consultation in June undertaken by TLS on the practising certificate fee to help inform the TLS Council decision about the NFR
- issuing of press releases in July, following TLS Council's approval of the indicative budget and the SRA Board approval of the fee determinations.

Subject to approval, SRA is planning to publicise the LSB decision in a one-off SRA Update on 19 August.

3. Permitted purposes

Is there evidence that the PCF income is used solely for permitted purposes

Yes.

All PCF income has been attributed to permitted purposes activity (Table 2). £104.9m total fee

	income against £104.9m fee expenditure on
	permitted purposes.
Is any other income to be applied to permitted purposes	Yes. Table 4 of the application shows that of the £72.7m allocated to regulatory functions, £52.9m is from PCF income, £3m is funding from reserves, £13.3m of funding comes from recoveries and £3.5m is from 'other' income.
	Table 6 of the application shows total income allocated to the permitted purposes for non-regulatory functions. Following a request for further information by LSB about this table, TLS has explained that £31.9m of PCF income is allocated to non-regulatory permitted purposes spending by TLS, and that in addition, there is income of £9.8m that is income generated by non-regulatory permitted purposes activities funded by the PCF (described as "Section 51 permitted income"). These activities can generate income that can only be used to fund permitted purposes activities.
4. Regulatory functions	
Is there evidence of how much of the PCF	Yes.
income is applied to permitted purposes that are regulatory functions	Table 4 provides a detailed breakdown of income allocated to the permitted purposes for regulatory functions by directorate of a total of £72.7m income for SRA, £52.9m will come from PCF income.
Are any shared services clearly explained	Yes. Table 8 shows the expenditure relating to shared services and central costs, split by area. The costs are allocated to SRA and TLS and included in the total expenditure shown for each. Shared costs are allocated to directorates based on things including, headcount, floor space and usage. Once allocated to a directorate, the amount relating to non-permitted activities is calculated based on the proportion of other expenditure in that directorate related to non-permitted activities. The total shared services budget for 2014/15 is £47.7m, up from £43.1m in 2013/14.
5. Regulatory and equality impact assessment (or	
Completed and included?	Partly.
If not included, is there an explanation of the	Nothing on regulatory impacts.
potential impact	On equality, Section 7 of the application states
 Does the application contain commentary on the regulatory objective and the Better 	that the SRA's position is that as there was an Equality Impact Assessment published in relation

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Regulation Principles	to the 2010 change to fee structures, and as the position has not altered in relation to fee allocation policy, it has not considered it necessary to undertake a new equality impact assessment.
6. Consultation with non-commercial bodies	
 Does the application include a description of the steps taken Have the proposed fees been shared with such bodies What was the response 	No consultations with non-commercial bodies undertaken.
7. LSB Review	
Have we consulted with any other body on the application	No. Not considered necessary.
Were any issues raised by LSB colleagues from the first review	Following an initial review of the application, LSB asked SRA about the following areas: • how permitted income related to total PCF income in Table 6 (see section 3 above for the response) • Table 7 and the drop in "income (nonpermitted)" (from £11.1m to £5m) and at the same time a big increase "income (permitted)" from £5.8m to £9.8m. TLS clarified that Corporate Solutions and TLS review the proportion of time spent on permitted and non-permitted activity as part of the annual process to calculate the NFR. Following an extensive review this year, there has been no fundamental change in the methodology used or in the income that is being generated however the exercise has led to a re-classification of some income and the year-on-year movement. • the longer term position for use of Group reserves (see section 2 above) • the report of TLS' online survey about PCF.

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