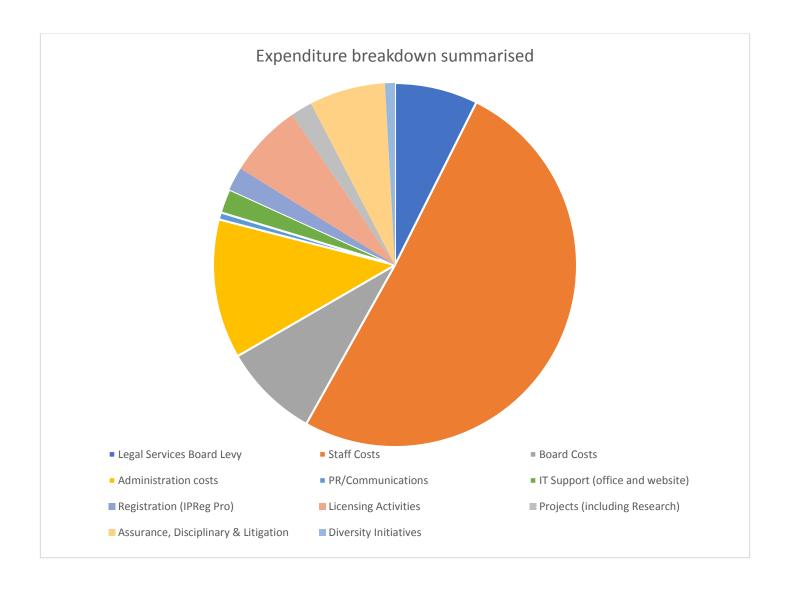
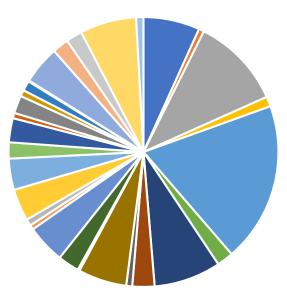
Annex 11

## Pie Chart showing the allocation of expenditure as at 30 September 2017



## Pie Chart showing the allocation of expenditure as at 30 September 2017





- LSB Levy
- CEO Employers NI Contribution
- Existing Staff
- Staff Recruitment
- Board fees
- Rent
- Legal Costs & Professional Services
- Card Provider commission & charges
- Compensation (Insolvency) Bond
- Assurance, Disciplinary & Litigation

- Leo Levy
- Regulatory Officers
- Temp Staff
- Pension Costs
- Board expenses (incl Travel)
- Rates & Service Charge
- PR/Communications
- Support for payment of practice fees
- Legal Services in respect of licensing applications
- Diversity Initiatives

- CEO salary
- Regulatory Officers NI Contribution
- IPReg Staff Employers NI Contribution
- Chair
- Replacement of Board members
- Office costs (not rent & Service charge)
- IT Support (office and website)
- Production of Statutory Registers
- Projects (including Research)